

ARLINGTON FINANCE COMMITTEE
MINUTES OF MEETING
TOWN HALL HEARING ROOM
3/17/14

ATTENDEES:

Deyst*	White*	Caccavaro*	Kellar*	McKenna*
DeCoursey*	Connors*	Simmons*	Gibian*	
Tosti*	Foskett*	Bayer*	Ronan*	
Kardon*	Beck*	Jones*	Deshler*	
Franclemont*	Howard*	Fanning*	Carman*	Turkall*

* Indicates present

VISITORS School Superintendent Kathy Bodie, Assistant School Superintendent Laura Chesson, School CFO Diane Johnson, School Committee Members Cindy Stark, Jud Pierce, Paul Schlichtman, Jeff Thielman; Janice Bakey

MINUTES of 3/12/14 approved as corrected. Unanimous

BUD 20 SCHOOLS: Bodie, using a handout (Ref 1) and supported by her staff, presented the school budget approved by the School Committee 3/13/14. The FY14 expenses are within budget except SPED which is \$1.2m over budget. Bodie at the STM will request \$500k be withdrawn from the SPED stabilization fund. The schools have other reserves that they will use. Bodie does not expect a year end overrun. She reviewed the multiple reasons for this 6.8% overrun. Johnson showed charts (Ref 1 P10, 11) showing where SPED funds came from since FY11, and how SPED expenses compared to SPED appropriations. Members asked many questions. Bodie reviewed the unexpected enrollment increases in the last 2 years and the additional funding agreed to with the long term planning committee. She described the administrative work required by the new state standards and the new teacher evaluation system. Chesson described the computer and software needs related to these new requirements. Some new staff are required. Bodie summarized the teaching staff changes. She updated the FinCom on AHS rebuild/renovation. She and her teachers are conducting tours of AHS for residents to see what the needs are. Throughout the evening Bodie and her staff patiently answered many questions to the best of their ability.

Foskett provided a summary (Ref 2) of figures provided by Johnson showing the net cost to the Town from educating children of non-Arlington residents. He showed these costs to be between \$750k and \$850k in each of the years FY11 through FY14. Most of this is for METCO. He urged the schools to get Boston to fully cover the cost of their students. Bodie said she accepts new students only if there is room. Over the 4 years the number of METCO students has dropped from 88 to 71.

VOTED \$50,729,968 Unanimous

STM ART 7 VOTED to transfer \$500k from the SPED Stabilization Fund to the School Department. Unanimous.

RESERVE FUND: \$664,414:.

COMMITTEE: Manager to address FinCom questions about streets, snow&Ice, recycling on Wed.

Peter Howard 3/18/14 Revised 3/19/14

cc FinCom Members, Town Web Site

Ref 1 FY2015 School Budget Presentation to FinCom

Ref 2 Fiscal Impact of Non-Arlington Residents Attending APS.

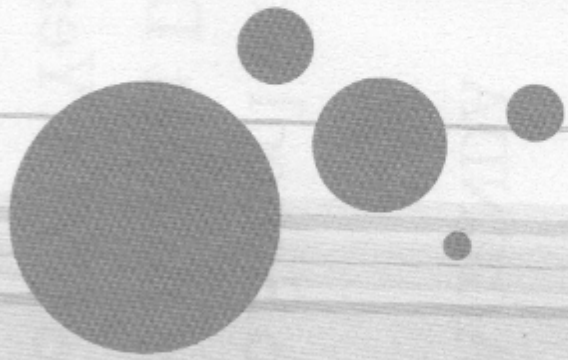
ARLINGTON PUBLIC SCHOOLS

FY 2015 Budget

A Presentation To

The Arlington Finance Committee

March 17, 2014



AGENDA

- School Committee Members
- Budget Development Process & Timeline
- FY14 Year-to-Date
- Major Discussion Points FY15
- Into the Future

ARLINGTON SCHOOL COMMITTEE

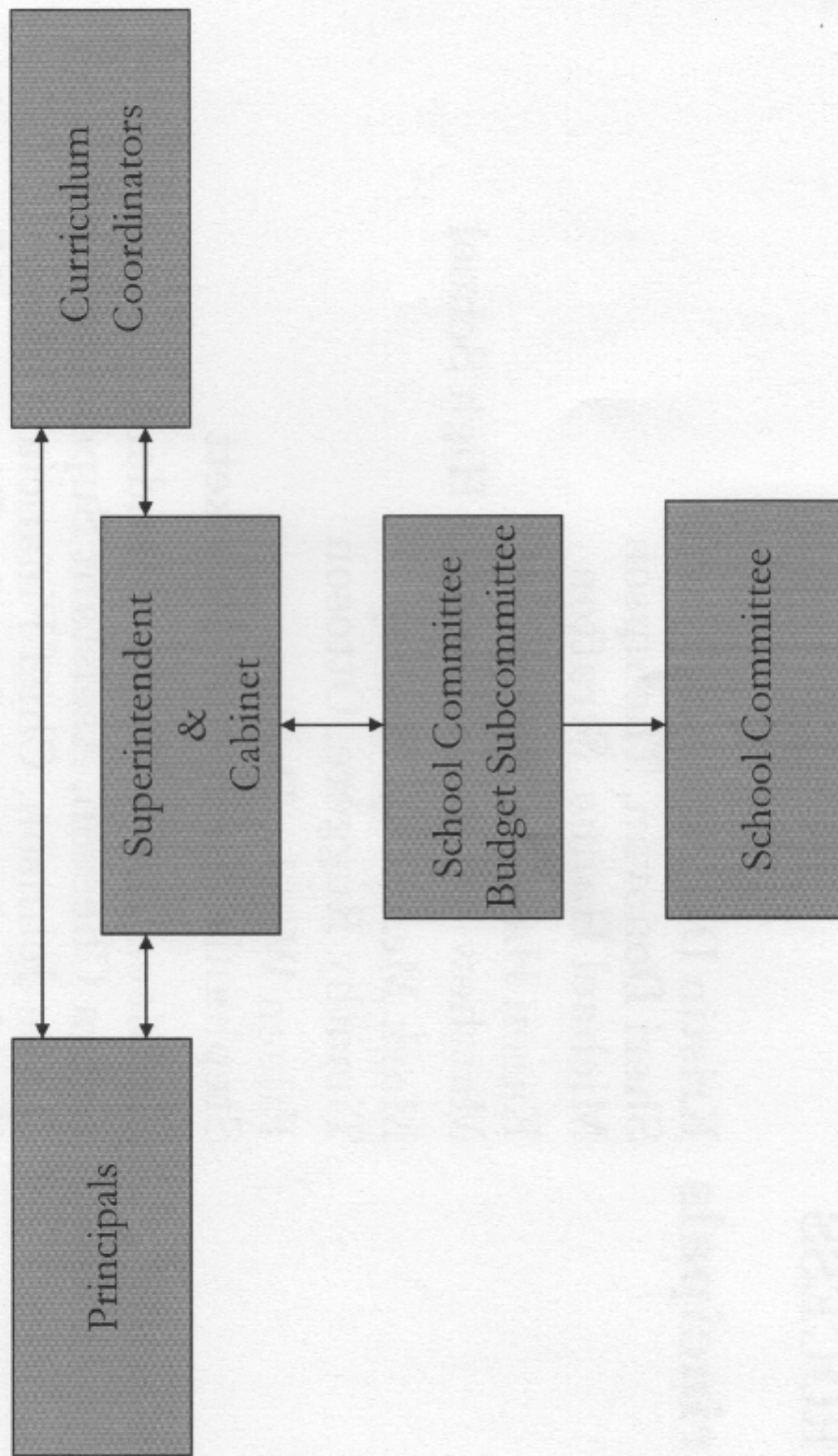
- Judson L. Pierce, *Chair*✓
- William Hayner*, *Vice Chair*
- Cindy Starks*, *Secretary*✓
- Kirsi C. Allison-Ampe
- Leba Heigham*
- Paul Schlichtman✓
- Jeff Thielman✓

*Budget Subcommittee Member

APS BUDGET DEVELOPMENT TIMELINE

- Spring – Establishment of SC Budget Subcommittee
- Summer through Winter – Administrative team meets
- Fall through Winter – Ongoing meetings between Cabinet & School Committee Budget Subcommittee help shape Superintendent's Budget
- February 13 – (Snow Date February 27) Superintendent's Proposed Budget presented to School Committee
- February 27 – Public hearing by School Committee
- March 13 – Second public hearing by School Committee, School Committee revises & approves School Committee Budget
- March 17 – Finance Committee hearing
- May – Arlington Public Schools Budget presented to Town Meeting with endorsement of Finance Committee

APS BUDGET DEVELOPMENT PROCESS



ARLINGTON PUBLIC SCHOOLS PARTICIPANTS IN BUDGET DEVELOPMENT PROCESS

Principals

Kristin DeFrancisco, Hardy
Sheri Donovan, Thompson
Michael Hanna, Stratton
Karen Hartley, Peirce
Matthew Janger, Arlington High School
Mark McAneny, Bishop
Timothy Ruggere, Ottoson
Eileen Woods, Dallin
Stephanie Zerchykov, Brackett

Cabinet

Kathleen Bodie, Superintendent
Laura Chesson, Assistant Superintendent
Diane Johnson, Chief Financial Officer
Kathleen Lockyer, Interim Director of Special
Education
Rob Spiegel, Human Resources Officer

PARTICIPANTS IN BUDGET DEVELOPMENT PROCESS

Curriculum Coordinators

David Ardito – Visual Arts
Cindy Bouvier – Health &
Wellness

Carla Bruzzese – English
Language Learners

Matthew Coleman -
Mathematics

Kerry Dunne – Social Studies
Deb Perry – English Language
Arts

Catherine Ritz – World
Languages

Pasquale Tassone – Performing
Arts

Larry Weathers – Science

Technology

David Good – Chief Technology
Officer

Budget Production Contributors

Harold Ansah – School
Accountant

Claudia Bertoli – Webmaster
Julie Dunn – Grant Writer/
Coordinator-Title I Director

Neile Emond – Purchasing
Rick Iannelli – Transportation

Diane Johnson – Chief
Financial Officer

Julia McLaughlin – Payroll

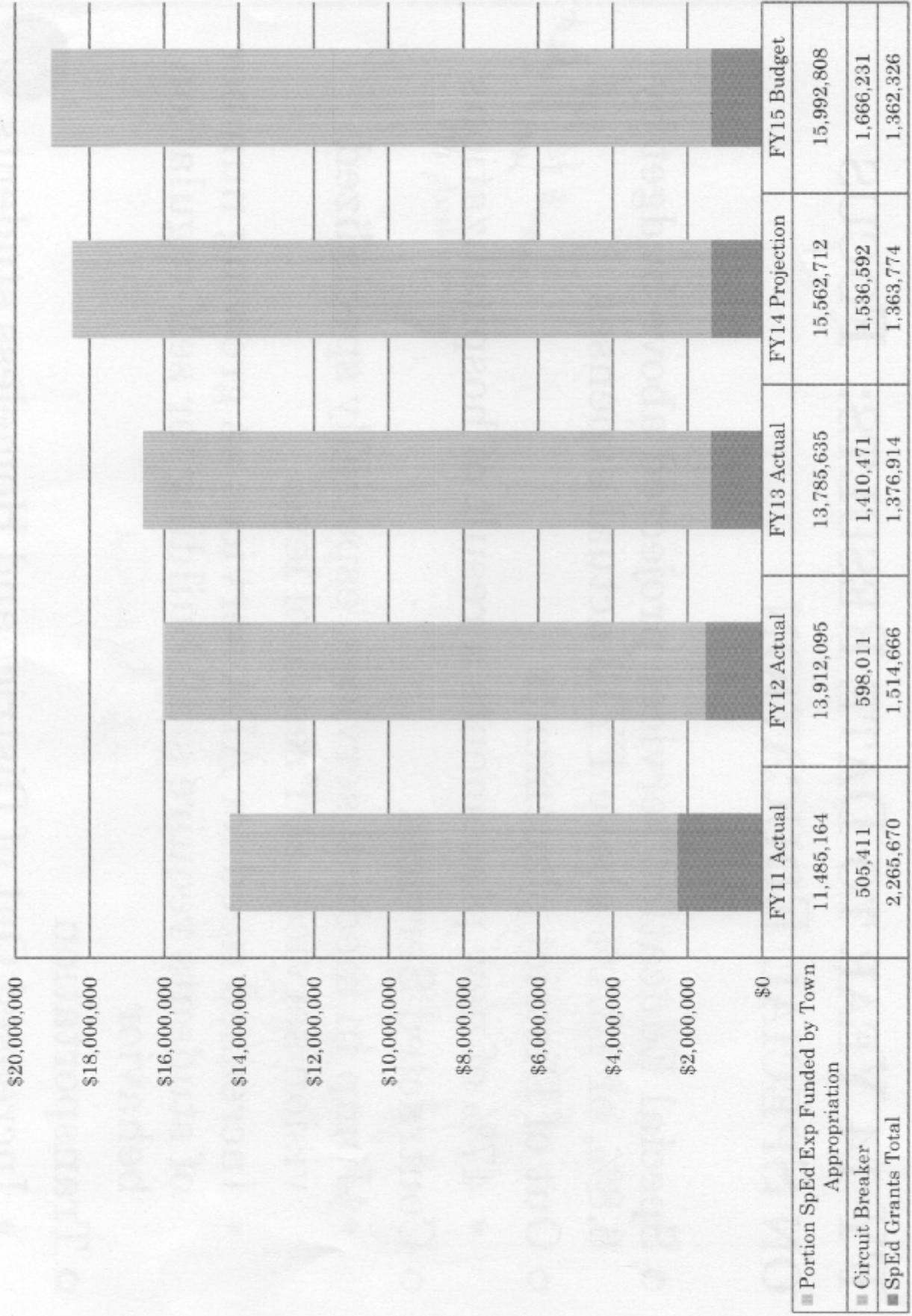
FY 14 YEAR TO DATE RESULTS

- New Thompson School successfully opened September 2013 *on time, under budget*
- Special Education tracking \$1.2m over budget, but will be covered by reserves *we spend*
- Implemented new teacher evaluation system
- Remainder of budget running within expected parameters

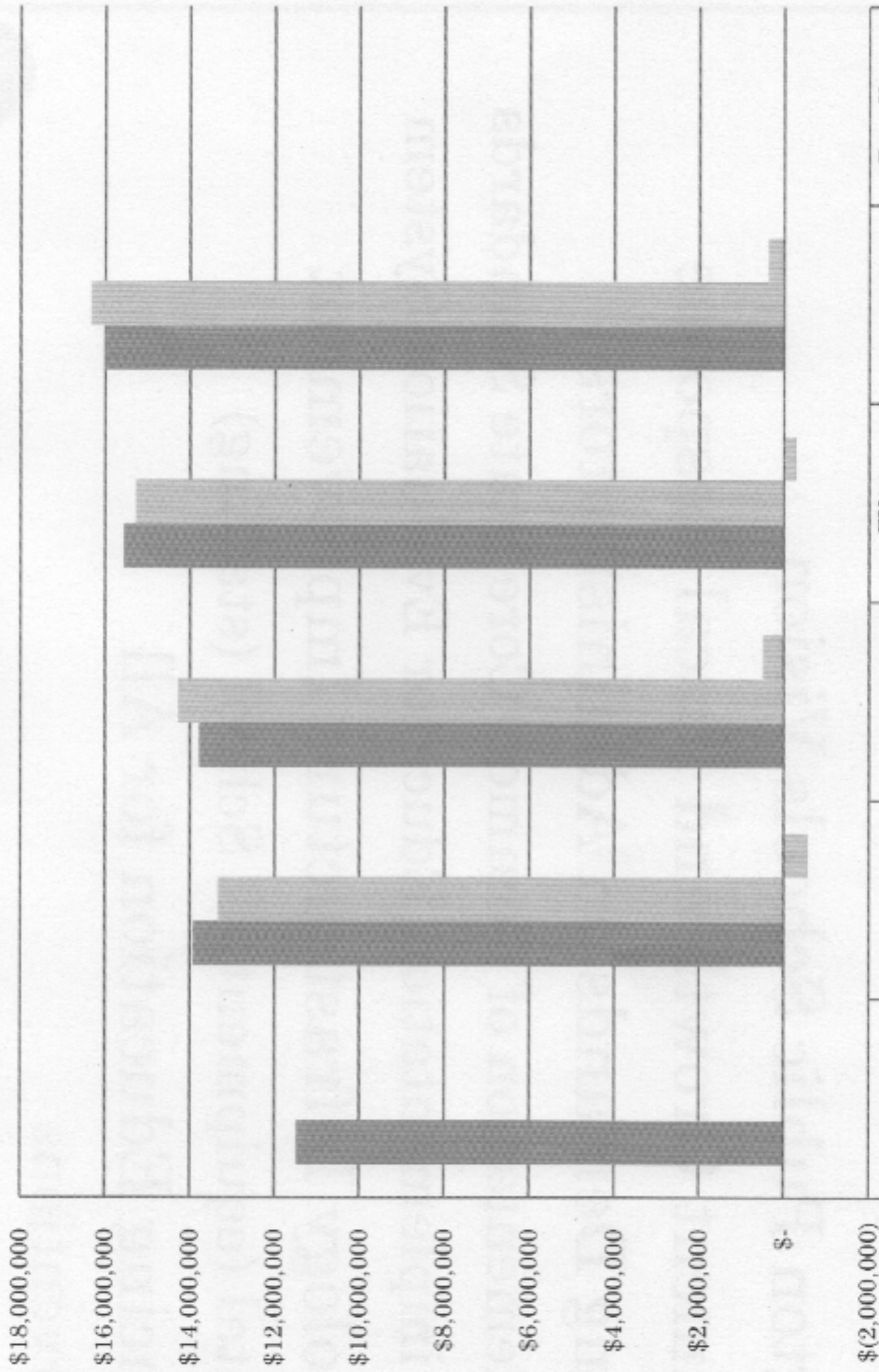
FY 14 YEAR TO DATE RESULTS: FOCUS ON SPECIAL EDUCATION

- Special Education services projected above budget by 6.8%, or 13.1% above FY13 actual expenses
- Out of District placements
 - 47% of new placements a result of hospitalizations *accounts for half not necessarily IEP*
- Contracted Services
 - Jump in medical services, especially specialized vision services at Preschool level
 - Increased need for ABA services as growing number of students require skill building for self-regulation behavior *Certification*
- Transportation
 - Increased Out of District and Homeless students

Special Education Expense by Funding Source



Town Appropriation Used for SpEd Compared to Town Appropriation Allocated for SpEd



	FY11 Actual	FY12 Actual	FY13 Actual	FY14 Projection	FY15 Budget	Four Year Total
■ Portion SpEd Exp Funded by Town Appropriation	11,485,164	13,912,095	13,785,635	15,562,712	15,992,808	
■ Town Appropriation for SpEd	-	13,351,776	14,286,400	15,286,448	16,356,500	
■ Difference	-	(560,319)	500,765	(276,264)	363,692	27,874

FY 15 MAJOR DISCUSSION POINTS

- Arlington Public Schools Vision
- Enrollment Growth and Fiscal Response
- Growing Demands on Administrators
 - Implementation of Common Core State Standards
 - Full implementation Educator Evaluation System
- Technology Infrastructure Improvement
 - Capital (equipment) & School (staffing)
- Enhancing Education for All
 - Interventions

VISION FOR THE ARLINGTON PUBLIC SCHOOLS

- Every APS graduate will be ready for college, career and active citizenship
- APS will build staff capacity, fostering continuous improvement
- APS will provide a cost effective education supporting optimal teaching and learning
- In partnership with all Town Departments, APS will engage in effective collaboration and communication with all stakeholders

ENROLLMENT GROWTH & FISCAL RESPONSE

◦ Gratitude to Town of Arlington for proposed **Enrollment Factor** for APS in Town Appropriation

- Enrollment growth greater than projected when 5 year plan approved
- 281 new students in last two years
- Pressure on class sizes
- 25% of per pupil cost for each additional enrollment
 - $\$3,150 * 281 = \$885,150$

GROWING DEMANDS ON ADMINISTRATORS

- Implementing Common Core State Standards
 - Additional coaching, support & professional development necessary for teachers as they incorporate curricular and pedagogical changes & ⁱⁿ classroom practices
- Implementing new Educator Evaluation System
 - Increased number of classroom visits and follow-up communication with all teaching staff along with greater reporting requirements

TECHNOLOGY INFRASTRUCTURE IMPROVEMENT

- PARCC test administration
 - Sufficient computers to test students in future
 - Significantly increased student exposure to gain technology skills
- Teacher evaluation
 - Ensure ability of teachers to undertake effective data analysis to monitor student progress toward achievement goals
 - Progress accounts for 30% of teacher evaluation rating
 - Technology tools manage flow of information between administrator and teachers

TECHNOLOGY INFRASTRUCTURE IMPROVEMENT

- Meet needs of all students
 - Technology to better meet the needs of both enrichment and remediation
 - “Flipped” classrooms, visual & auditory assistive technologies, technology based formative assessment to monitor student process
 - Provide tools to allow students alternative ways to demonstrate what they know and are able to do
- Additional IT staffing
 - Network specialist
 - Appre specialized support personnel

ENHANCING EDUCATION FOR ALL

- Mathematics direct intervention specialist/coach for enrichment & remediation
- Focus on Math and ELA interventions and coaching for teacher skill set expansion
- Additional Behavior Support Personnel and Board Certified Behavior Analyst
- Special Education related service and support/assistance staff
- Increase Out of District tuition budget to reflect current level

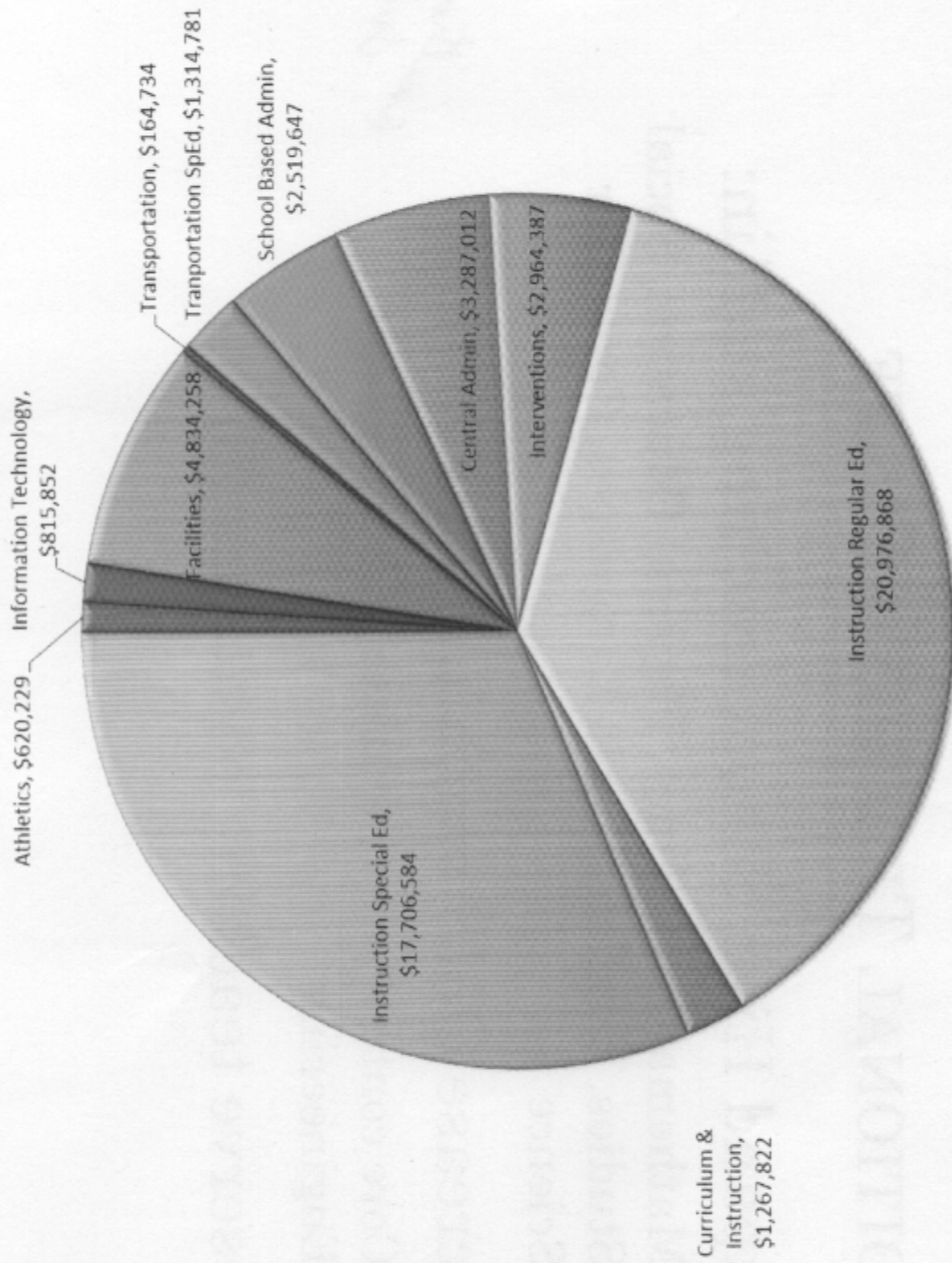
ADDITIONAL TEACHING STAFF

- Expand High School teaching staff in:
 - Mathematics, Science, Physical Education, Social Studies, English, World Languages, Consumer Science
- Increase OMS teaching staff in:
 - Core content areas (cluster) & Technology Engineering
- Reserve teaching positions (5)

for Junior

FY15 Proposed Budget Expense by Major Category

Total Budget \$56,472,173

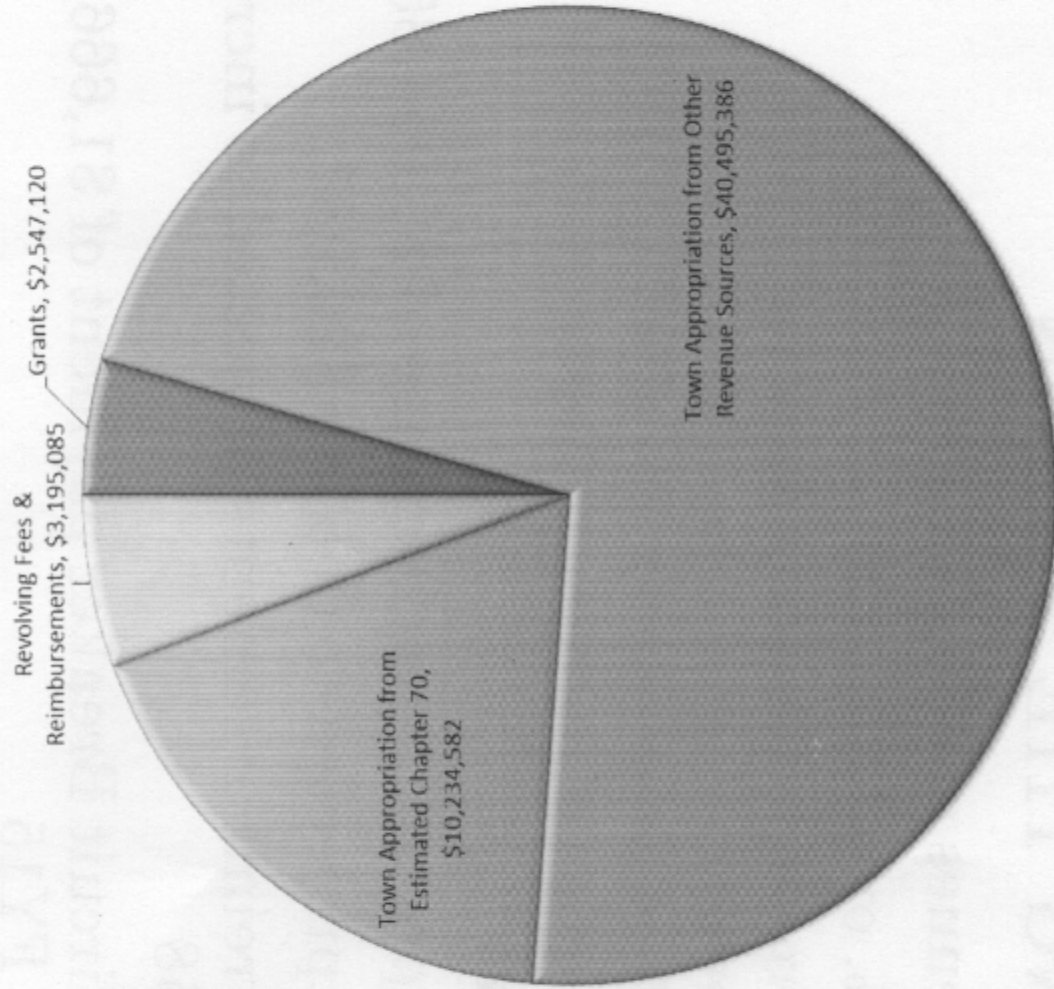


FUNDING THE VISION

- FY15 revenues of \$56,472,173
 - up 6.3%, or \$3,359,126
 - 3.5% growth in General Education
 - 7% growth in Special Education
 - Level fund Kindergarten Fee offset
 - Introduction of Enrollment Factor
- Key drivers
 - Town appropriation increase of \$3,054,855
 - Grants projected to decline \$20,987
 - Fees & reimbursements projected to increase \$325,258
 - FY14 Circuit Breaker payment of \$1,666,231 to be used in FY15

FY15 Proposed Budget Funding Summary

Total Funding \$56,472,173



INTO THE FUTURE

- Common Core State Standards and Educator Evaluation System highlight areas for additional investment:
 - Administrative capacity for curriculum leadership, ongoing evaluation & supervision
 - Deepening transformative impact of Technology
 - New materials to prepare students for Common Core, PARCC & NGSS
- Likelihood of continued enrollment growth may require strategic additions to teaching staff
- Increasing student mental health & behavior concerns require staff professional development, support and trained personnel *everywhere*

ARLINGTON HIGH SCHOOL

- Last renovation in late 1970's
 - On-Site Insight report details immediate cost of major system investment to remain in building
 - HMFH report highlights programmatic needs
- NEASC placed AHS on warning based on facility
- Statement of Interest (SOI) to Massachusetts School Building Authority (MSBA) to be submitted March 2014
 - Unanimously approved by Board of Selectmen and School Committee

Also Stratton - on a par repairs not renovations

ACTION REQUESTED

- o The Arlington School Committee respectfully requests your approval of the FY15 Budget voted by School Committee on March 13, 2014

		FY 2011			
Category of Student		Population	Costs by Per Pupil	Revenue Received	Net Cost to District
DESE Per Pupil and Chapter 70			\$12,942	\$1,556	
Metco Grant				\$409,460	
Tuition In		1	\$12,942	\$28,620	(\$15,678)
Children of Non-resident Teachers					
METCO					
Pupil Expense & Chapter 70		88	\$1,138,896	\$136,928	\$1,001,968
Metco Admin - Budget 6560 Sec 8 P 39 of 54			\$253,247	\$409,460	(\$156,213)
Net METCO Cost					\$845,755
Foreign Visa		24	\$310,608	\$295,138	\$15,470
Total			\$1,715,693	\$870,146	\$845,547

		FY 2012			
Category of Student		Population	Costs by Per Pupil	Revenue Received	Net Cost to District
DESE Per Pupil and Chapter 70			\$12,603	\$1,460	
Metco Grant			\$287,466	\$387,535	
Tuition In		1	\$12,603	\$28,620	(\$16,017)
Children of Non-resident Teachers					
METCO					
Pupil Expense & Chapter 70		83	\$1,046,049	\$121,180	\$924,869
Metco Admin - Budget 6560 Sec 8 P 39 of 54			\$287,466	\$387,535	(\$100,069)
Net METCO Cost					\$824,800
Foreign Visa		22	\$277,266	\$278,750	(\$1,484)
Total			\$1,623,384	\$816,085	\$807,299

		FY 2013			
Category of Student		Population	Costs by Per Pupil	Revenue Received	Net Cost to District
DESE Per Pupil and Chapter 70			\$12,603	\$1,699	
Metco Grant				\$389,762	
Tuition In					
Children of Non-resident Teachers					
METCO					
Pupil Expense & Chapter 70		76	\$957,828	\$129,124	\$828,704
Metco Admin - Budget 6560 Sec 8 P 39 of 54			\$372,299	\$389,762	(\$17,463)
Net METCO Cost					\$811,241
Foreign Visa		21	\$264,663	\$326,770	(\$62,107)
Total			\$1,594,790	\$845,656	\$749,134

		FY 2014			
Category of Student		Population	Costs by Per Pupil	Revenue Received	Net Cost to District
DESE Per Pupil and Chapter 70			\$12,603	\$2,001	
Metco Grant				\$382,028	
Tuition In					
Children of Non-resident Teachers		5	\$63,015	\$10,005	\$53,010
METCO					
Pupil Expense & Chapter 70		71	\$894,813	\$142,071	\$752,742
Metco Admin - Budget 6560 Sec 8 P 39 of 54			\$383,479	\$382,028	\$1,451
Net METCO Cost					\$754,193
Foreign Visa		21	\$264,663	\$200,000	\$64,663
Total			\$1,605,970	\$734,104	\$871,866

		FY 2015			
Category of Student		Population	Costs by Per Pupil	Revenue Received	Net Cost to District
DESE Per Pupil and Chapter 70			\$12,603	\$1,991	
Metco Grant				\$378,208	
Tuition In					
Children of Non-resident Teachers		5	\$63,015	\$9,955	\$53,060
METCO					
Pupil Expense & Chapter 70		71	\$894,813	\$141,361	\$753,452
Metco Admin - Budget 6560 Sec 8 P 39 of 54			\$378,208	\$378,208	
Net METCO Cost					\$753,452
Foreign Visa		25	\$315,075	\$325,000	(\$9,925)
Total			\$1,651,111	\$854,524	\$796,587